

Cogent Business and Manag...

217935231 (Cogent Business & Management) A revise decision has been made on your submission

To: Kurniawan Ali Fachrudin

March 27, 2021 at 7:18 PM

Ref: COGENTBUSINESS-2021-0375
217935231

Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions
Cogent Business & Management

Dear Kurniawan Fachrudin,

Your manuscript entitled "Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions", which you submitted to Cogent Business & Management, has now been reviewed.

The reviews, included at the bottom of the letter, indicate that your manuscript could be suitable for publication following revision. We hope that you will consider these suggestions, and revise your manuscript.

Please submit your revision by Apr 26, 2021, if you need additional time then please contact the Editorial Office.

To submit your revised manuscript please go to <https://www.editorialmanager.com/cogentbusiness/> and log in. You will see an option to Revise alongside your submission record.

If you are unsure how to submit your revision, please contact us on business@cogentoa.com

Please ensure that you include the following elements in your revised submission:

- * public interest statement - a description of your paper of NO MORE THAN 150 words suitable for a non-specialist reader, highlighting/explaining anything which will be of interest to the general public (to find about more about how to write a good Public Interest Statement, and how it can benefit your research, you can take a look at this short article: <http://explore.cogentoa.com/author-tool-kit/public-interest-statement>)
- * about the author - a short summary of NO MORE THAN 150 WORDS, detailing either your own or your group's key research activities, including a note on how the research reported in this paper relates to wider projects or issues.

You also have the option of including the following:

- * photo of the author(s), including details of who is in the photograph - please note that we can only publish one photo
- * cover image - you are able to create a cover page for your article by supplying an image for this purpose, or nominating a figure from your article. If you supply a new image, please obtain relevant permissions to reproduce the image if you do not own the copyright

If you require advice on language editing for your manuscript or assistance with arranging translation, please do consider using the Taylor & Francis Editing Services.

Please ensure that you clearly highlight changes made to your manuscript, as well as submitting a thorough response to reviewers.

We look forward to receiving your revised article.

Best wishes,
Collins G. Ntim, PhD
Senior Editor
Cogent Business & Management

Comments from the Editors and Reviewers:

Thank you for submitting your paper for consideration. Before I can put the paper under review, I will require a structured manuscript as follows:

1. Please re-structure paper as follows: 1. Introduction, 2. Background, 3. Theoretical literature review, 4. Empirical literature review and hypotheses development, 5. Research design, 6. Empirical results and discussion, and 7. Summary and conclusion. Please let me kindly emphasise that this structure must be followed if you would like your paper to progress in this journal, and if you do not or you are unable to re-structure your paper this way (following this 7 part structure), I will like to be clear, frank, honest and upfront that the paper will be rejected. This is the minimum quality standard of the journal. So please kindly take your time to follow and effect this revision.

2. Introduction: Please clarify your research questions, objectives, background motivation, theoretical and empirical motivation and the lines of contributions to the literature. You can do this by sharply articulating your research questions/objectives, identify the potential theoretical, background and theoretical motivation or gaps, and explain how your study contributes to the literature. You can do this by highlighting the weaknesses of prior studies as well. Currently, your introduction is very dry. Additionally, you need state clearly the contributions of the paper. For example, "Consequently, the current paper seeks to make the following contributions to the existing literature. First, ..., Second, ..., Third, ..., Fourth, ... and so on". The introduction should be about 5 pages long.

3. Background – you need to explain why this is the appropriate context to conduct this study by exploiting regulatory, reform and policy issues and developments within the research context or setting. This should be about two to three pages long.

4. Theoretical framework - Please an overarching theoretical framework that will explain the underlying predictions and hypotheses of interest. In doing so, please explicitly outline how they help link the dependent and independent variables together by drawing on both seminal (old) and recently (newly) published studies. This should be about two to three pages long.

Move to...



MS

MAHFUD SHOLIHIN

Re: manuskrip

To: kurniawan ali fachrudin

May 25, 2021 at 8:04 AM



Tawabbal yaa kariim...
Terlampir paper versiku, final.
Silakan kirim ke Proofreader yang dulu dipakai Peni, setelah dari proofreader kirim balik ke aku. Aku bersihkan terus kirim ke Jurnal.
Proofreader kita bayar pakai dana hibah riset.

Tks

Pada tanggal Jum, 21 Mei 2021 pukul 13.08 kurniawan ali fachrudin <kalfiach@icloud.com> menulis:
Taqabbalallahu minna waminhum...minal aidin wal faidzin... Berikut saya kirim revisi manuskrip.

--
Prof. Mahtud Sholihin, Ph.D
Vice Dean for Academic and Student Affairs
<https://feb.ugm.ac.id/en/profile/lecturers/2268-mahtud-sholihin>
https://www.researchgate.net/profile/Mahtud_Sholihin/publications



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manus...5.docx

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kurniawan ali fachrudin

Re: manuskrip

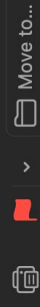
To: MAHFUD SHOLIHIN

May 25, 2021 at 8:07 AM

Siap

Kurniawan Ali Fachrudin

UNIVERSITAS AHMAD DAHLAN
Kampus 1: Jln. Kapsas No. 9, Yogyakarta
Kampus 2: Jl. Pramuka 42, Sidikan, Umbulharjo, Yogyakarta 55161
Kampus 3: Jl. Prof. Dr. Soepomo, S.H., Janturan, Warungboto, Umbulharjo, Yogyakarta 55164
Kampus 4: Jl. Ringroad Selatan, Yogyakarta
Kampus 5: Jl. Ki Ageng Pemanahan 19, Yogyakarta



Cogent Business and Management

Revised submission received for Cogent Business & Management (Submission ID: 217935231.R1)

To: Kurniawan Ali Fachrudin

Inbox - Google June 2, 2021 at 1:38 AM



Taylor & Francis
Taylor & Francis Group

Dear Kurniawan Ali Fachrudin,

Thank you for taking the time to revise your work.

Submission ID **217935231**

Manuscript Title **Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions**
Journal **Cogent Business & Management**

You can always check the progress of your submission [here](#) (we now offer multiple options to sign in to your account. To log in with your ORCID please click on the 'with ORCID' box on the bottom right of the log in area).

If you have any questions please get in touch with business@cogentoa.com.

Kind Regards,
Cogent Business & Management Editorial Office

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Registered office: 5 Howick Place, London, SW1P 1W.

Dear editor in chief

Cogent Business & Management

The following is the result of a review of the COGENTBUSINESS-2021-0375R1 manuscript, entitled "Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions".

Recommendations

Sound with minor or moderate revisions

1. Position and state of the art of this manuscript among previous studies, must be clearly stated. Several related studies have been conducted. Use e-resources to track past research
2. It must be explicitly stated, what methods and approaches are used. What are the advantages or benefits of using this method.
3. The steps of research should be conveyed, because the research steps determine the results of the study.
1. It is necessary to convey the analytical techniques used, the tools used, such as (SPSS, SEM-PLS, SEM etc.)
2. It is necessary to emphasize the instrument used. Where is the research instrument from?, is it adapting or adopting or something else?
3. Validity and reliability, validity and reliability standards used in this study. For example, what is the value of Cronbach alpha that is referred to? etc.
4. The latest literature review is very important to convey as a differentiator and position of this research among previous studies. In this study, the literature review presented is very limited, so it has not been able to show the position of this research properly.

7. Chapter Review, Literature Review, and References Development

The author needs to update the latest references, especially on previous studies, to provide comparisons and the extent of this study in the last three years.

8. Chapter Research Design

The author needs to provide an explanation of the sampling procedure. It is also necessary to explain how many universities are involved and or the area where the sample is taken.

9. Number of decimal

The author needs to standardize the number of decimal. 23.02 and 22.60 ...0.769.....1.023 (0.000) ...etc

10. Sub 5.3. Sensitivity Analysis

The authors used the concept of "PBCUT and JSCUT" in this sub chapter for the first time in this manuscript.

11. Discussion, theoretical contribution

I find no explicit explanation of the theoretical contribution and discussion in this manuscript.

12. Please check the spell " Data from Kementrianthat that

Title, Abstract and Introduction – overall evaluation

Reviewer 3: Sound

Methodology / Materials and Methods – overall evaluation

Reviewer 3: Sound with minor or moderate revisions

Objective / Hypothesis – overall evaluation

Reviewer 3: Sound

Figures and Tables – overall evaluation

Reviewer 3: Sound

Results / Data Analysis – overall evaluation

Reviewer 3: Sound with minor or moderate revisions

Interpretation / Discussion – overall evaluation

Reviewer 3: Sound

Conclusions – overall evaluation

Reviewer 3: Sound

References – overall evaluation

Reviewer 3: Sound

Compliance with Ethical Standards – overall evaluation

Reviewer 3: Sound

Writing – overall evaluation

Reviewer 3: Sound

Supplemental Information and Data – overall evaluation

Reviewer 3: Sound

Comments to the author

Reviewer 3: 1. Position and state of the art of this manuscript among previous studies, must be clearly stated. Several related studies have been conducted. Use e-resources to track past research

2. It must be explicitly stated, what methods and approaches are used. What are the advantages or benefits of using this method.

3. The steps of research should be conveyed, because the research steps determine the results of the study.

5. It is necessary to convey the analytical techniques used, the tools used, such as (SPSS, SEM-PLS, SEM etc.)

6. It is necessary to emphasize the instrument used. Where is the research instrument from?, is it adapting or adopting or something else?

7. Validity and reliability, validity and reliability standards used in this study. For example, what is the value of Cronbach alpha that is referred to? etc.

8. The latest literature review is very important to convey as a differentiator and position of this research among previous studies. In this study, the literature review presented is very limited, so it has not been able to show the position of this research properly.



R

rpsupport@tandf.co.uk

Revised submission received for Cogent Business & Management (Submission ID: 217935231.R2)

To: Kurniawan Ali Fachrudin

Inbox - Google July 23, 2021 at 8:11 PM



Taylor & Francis
Taylor & Francis Group

Dear Kurniawan Ali Fachrudin,

Thank you for submitting your revised manuscript.

Submission ID

217935231

Manuscript Title

Examining the Mediating Effect of Job Satisfaction on the Relationship between Budgetary Participation and Organizational Citizenship Behavior in Indonesian Higher Education Institutions

Journal

Cogent Business & Management

You can check the progress of your submission, and make any requested revisions, on the [Author Portal](#).

Thank you for submitting your work to our journal.

If you have any queries, please get in touch with OABM-peerreview@journals.co.uk.

Kind Regards,

Cogent Business & Management Editorial Office

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Move to...



about the author...2.docx

[See More](#)



Cogent Business and Manag...

Re: Cogent Business & Managem...

To: kurniawan.all.fachrudin

August 13, 2021 at 8:48 AM

[Details](#)

Dear Dr. Kurniawan,

Thank you for sending your Author bio.

I am pleased to inform you that I have now uploaded this in the system on your behalf and proceeded to export your paper to production.

Congratulations on the acceptance of your paper, and have a great day ahead!

Best regards,

Charlie Flores - Journal Editorial Office

Taylor & Francis Group

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Cogent Business and Management

From: kalfach@icloud.com

Sent: 13-08-2021 09:34 AM

To: business@cogentoa.com

Cc:

[See More](#) from kurniawan.all.fachrudin



Cogent Business and Manag...
217935231 (Cogent Business & M...
To: Kurmiawan Ali Fachrudin

July 28, 2021 at 11:13 AM

[Details](#)

Ref: COGENTBUSINESS-2021-0375R2
217935231

Examining the Mediating Effect of Job Satisfaction on the Relationship between Budgetary Participation and Organizational Citizenship Behavior in Indonesian Higher Education Institutions
Cogent Business & Management

Dear Kurmiawan Fachrudin,

I am pleased to tell you that your work was accepted for publication in Cogent Business & Management on Jul 28, 2021.

Please note: only minor, or typographical changes can be introduced during typesetting and proofing of your manuscript. Major changes to your manuscript will not be permitted.

For your information, comments from the Editor and Reviewers can be found below if available, and you will have an opportunity to make minor changes at proof stage.

Your article will be published under the Creative Commons Attribution license (CC-BY 4.0), ensuring that your work will be freely accessible by all. Your article will also be shareable and adaptable by anyone as long as the user gives appropriate credit, provides a link to the license, and indicates if changes were made.

Once the version of record (VoR) of your article has been published in Cogent Business & Management, please feel free to deposit a copy in your institutional repository.

Thank you for submitting your work to this journal, and we hope that you will consider us for your future submissions.

Best wishes

Collins G. Ntim, PhD
Senior Editor
Cogent Business & Management

Comments from the Editors and Reviewers:

In compliance with data protection regulations, you may request that we remove your personal registration details at any time. (Use the following URL: <https://www.editorialmanager.com/cogentbusiness/login.asp?a=1>). Please contact the publication office if you have any questions.

🔍 Found in Sent - Google Mailbox

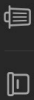
KF

Kurmiawan Ali Fachrudin
Fwd: 217935231 (Cogent Business...
To: mahFUD SHOLIHIN

July 29, 2021 at 7:15 AM

[Details](#)

[See More from Cogent Business and Management](#)



KF

Kurniawan Ali Fachrudin

Re: Your revision is due soon

To: & 1 more

Sent - Google April 22, 2021 at 2:28 AM

[Details](#)

Dear Sir/Madame,

We are still progressing in revising the manuscript.

After we finished the revision, we will send the manuscript to the proofreader provided by the Universitas Gadjah Mada.

This process will take at least two weeks. Due to the limited time, we ask for additional time for submitting the revised manuscript. We will wait for information about it.

Best regards

Kurniawan Ali Fachrudin

On 19 Apr 2021, at 12:33, Cogent Business and Management <em@editorialmanager.com> wrote:

Ref: 217935231

Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions
Cogent Business & Management

Dear Kurniawan Fachrudin,

Cogent Business & Management is hoping to receive the revision of Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions (217935231) by Apr 26, 2021. We hope that work is going well on your revision and that you will be able to submit on time; if you require more time, however, please contact the Editorial office.

Please ensure that you include the following elements in your revised submission:

- * public interest statement - a description of your paper of NO MORE THAN 150 words suitable for a non-specialist reader, highlighting/explaining anything that will be of interest to the general public (to find about more about how to write a good Public Interest Statement, and how it can benefit your research, you can take a look at this short article: <http://explore.cogentoa.com/author-tool/public-interest-statement>)
- * about the author - a short summary of NO MORE THAN 150 WORDS, detailing either your own or your group's key research activities, including a note on how the research reported in this paper relates to wider projects or issues.
- * You also have the option of including the following:
 - * photo of the author(s), including details of who is in the photograph - please note that we can only publish one photo
 - * cover image - you are able to create a cover page for your article by supplying an image for this purpose, or nominating a figure from your article. If you supply a new image, please obtain relevant permissions to reproduce the image if you do not own the copyright

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We look forward to receiving your revised paper, but please do let us know if you need any assistance.

If you decide not to submit a revision, please contact us at business@cogentoa.com

Best wishes,

Cogent Business & Management - Editorial Office

In compliance with data protection regulations, you may request that we remove your personal registration details at any time. (Use the following URL: <https://www.editorialmanager.com/COGENTBUSINESS/login.asp?a=1>). Please contact the publication office if you have any questions.



B

Cogent Business and Management...

Submission received for Cogent Business & Management (Submission ID: 217935231)

Inbox - Google

March 25, 2021 at 11:31 PM



Dear Kurniawan Ali Fachrudin,

Thank you for your submission. Please see the details below.

Submission ID **217935231**

Manuscript Title **Does Job Satisfaction Mediate the Relationship between Budgetary Participation and Organizational Citizenship Behavior?: Evidence from Indonesian Higher Education Institutions**

Journal **Cogent Business & Management**

Pledged APC amount **600.00 USD**

You can always check the progress of your submission [here](#) (we now offer multiple options to sign in to your account. To log in with your ORCID please click on the 'with ORCID' box on the bottom right of the log in area).

If you have any queries, please get in touch with business@cogentoa.com.

We are always working to improve your experience with us. Please give us your feedback via [our short 5 minute survey](#).

[Take survey](#)

Thank you for submitting your work to our journal.

Kind Regards,
Cogent Business & Management Editorial Office



Cogent Business and Manag...

217935231 (Cogent Business & Management) A revise decision has been made on your submission

To: Kurniawan Ali Fachrudin

March 27, 2021 at 7:18 PM



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- * photo of the author(s), including details of who is in the photograph - please note that we can only publish one photo
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Best wishes,

Collins G. Ntini, PhD

Senior Editor

Cogent Business & Management

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